

HEALTH AND WELLBEING COMMITTEE

11 October 2022

RUTLAND MEMORIAL HOSPITAL PLANNED WORKS

Report of the Director of Community Services, Leicestershire Partnership NHS Trust

Strategic Aim:	Healthy and well	
Exempt Information:	No	
Cabinet Member(s) Responsible	Councillor S Harvey, Portfolio Holder for Health, Wellbeing and Adult Care	
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Ward Councillors	Councillors P Ainsley and L Toseland	

DECISION RECOMMENDATIONS

That the Committee:

1. Notes the planned £1.2m essential works by Leicestershire Partnership Trust at Rutland Memorial Hospital

1. RUTLAND MEMORIAL HOSPITAL

- 1.1 Leicestershire Partnership Trust (LPT) is to carry out essential maintenance work at Rutland Memorial Hospital (RMH) in Oakham which are necessary to provide the best environments for patients and staff. The £1.2m capital programme will include significant roof repairs, new electrics, and remodelling to replace disused bathrooms with useful storage space.

2. BACKGROUND

- 2.1 The Rutland Memorial Hospital is an integral part of the local healthcare provision and the local population have a good community connection to the site and its facilities. The nearest urban centres to Rutland are Leicester, Peterborough and Kettering all over twenty miles distance to travel. RMH is a ten minute walk from the centre of Oakham which is the largest town within Rutland and is the most densely populated in the County.

- 2.2 Across Rutland it is anticipated that there will be around 2,000 additional residents in the next 5 years. Council is subject to speculative housing development applications whilst it develops its new local plan over the next 2-3 years.
- 2.3 The RMH site on Cold Overton Road is landlocked but occupies a substantial area of land. The hospital site backs onto the Rutland Care Village. There are residential dwellings to the east of the site with Oakham Medical Practice to the west. The hospital has ample car parking spaces including an area of hardstanding that can be used by mobile imaging units. The site is owned by LPT.
- 2.4 The eighteen beds are on a single adult's ward provided by LPT. There is a Palliative Care Suite contained within the inpatient accommodation. There is a further ward within RMH that provides outpatient consulting and therapy assessment and treatment areas.
- 2.5 The inpatient beds are sub-acute step-up, step-down, rehabilitation, and pre-discharge placement (Discharge to Assess) facilities. There are facilities for planned day cases and clean room procedures.

3. POTENTIAL DEVELOPMENT

- 3.1 The Leicestershire, Leicester and Rutland (LLR) Integrated Care Board (ICB) has commissioned a feasibility study to help determine what services should be delivered for patients from RMH in the future which is separate from the essential works being carried out.

4. PLANNED WORKS

- 4.1 Surveys of RMH have determined that several areas of works are required including replacing the boilers, remove small amounts of remaining asbestos, and some office space to be turned into space for outpatient treatment. The patient areas will be redecorated towards the end of the project. The electrical replacement programme across site over which will be a continual rolling plan. The total capital expenditure for the essential works is £1.2m.
- 4.2 Taking advantage of the temporary vacant areas LPT have been assessing several additional areas of work for the ward, such as replacement flooring, updating the kitchen, suspended ceilings, WI-FI points relocation, worktops and storage. An assessment is underway to understand what can be delivered in the overall programme timeframe.

5. CONSULTATION

- 5.1 A stakeholder consultation and engagement process has been developed with the LPT communications team as part of the Duty to Involve. Rutland Healthwatch has been contacted to ensure the patients voice is included in the programme.

6. ALTERNATIVE OPTIONS

- 6.1 As the programme of works is essential to provide safe and secure environments for patients and staff no alternative options have been considered.

7. FINANCIAL IMPLICATIONS

- 7.1 As a planned programme of works the investment of £1.2m is funded from LPT capital resources in 2022/23 financial year. There are no known financial implications for partner organisations.

8. LEGAL AND GOVERNANCE CONSIDERATIONS

- 8.1 There are no legal or governance considerations for the essential works at RMH.

9. DATA PROTECTION IMPLICATIONS

- 9.1 A Data Protection Impact Assessments (DPIA) has not been completed for the following reasons because there are risks/issues to the rights and freedoms of natural persons.

10. EQUALITY IMPACT ASSESSMENT

- 10.1 An Equality Impact Assessment (EqIA) has not been completed for the following reasons: Essential maintenance work required to ensure safety of staff and patients.

11. COMMUNITY SAFETY IMPLICATIONS

- 11.1 Without the essential works taking place staff, patients and the wider public will be at increasing risk from a deteriorating structure and decorative environment.

12. HEALTH AND WELLBEING IMPLICATIONS

- 12.1 There no wider implications for the health and wellbeing of the population apart from the improved environment providing a more positive experience for staff and patients using Rutland Memorial Hospital.

13. ORGANISATIONAL IMPLICATIONS

- 13.1 Due to the nature of the work, the inpatient hospital ward has been relocated, temporarily, to Loughborough Hospital (Charnwood ward) between 22nd August 2022 and January 2023.
- 13.2 The move occurred with the least disruption possible to the existing patients on Rutland ward. Discharge plans were confirmed for patients on the ward. Communication was held with patients and their relatives to identify the most appropriate community hospital to meet their needs and transport arrangements were made by the ward to ensure safe transfer.
- 13.3 Patients were allocated to the next available bed closest to their postcode. For patients who are residents in Rutland and the surrounding area this could mean allocation to Melton Mowbray or Market Harborough, if available.
- 13.4 Reopening - We anticipate the work to be completed by early January 2023. Regular communication and engagement will be taking place throughout the works. If there are any changes to the schedule these will be communicated to staff and stakeholders as we become aware.

13.5 Staff have been relocated to Loughborough hospital to provide a replacement service while the works are being completed

14. CONCLUSION AND SUMMARY OF REASONS FOR THE RECOMMENDATIONS

14.1 To provide the best environments for patients and staff the £1.2m capital investment by Leicestershire Partnership Trust will carry out essential maintenance work at Rutland Memorial Hospital. The work will include significant roof repairs, new electrics, and remodelling to replace disused bathrooms with useful storage space.

14.2 Due to the nature of the work, the inpatient hospital ward has been temporarily relocated to Loughborough Hospital (Charnwood ward) until January 2023. Should there be an unforeseen change to the schedule these will be communicated to staff and stakeholders as soon as possible.

14.3 The Health and Wellbeing Board is asked to note the temporary changes to service delivery due to the essential works.

15. BACKGROUND PAPERS

15.1 There are no additional background papers to this report.

16. APPENDICES

16.1 There are no appendices to this report.

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